



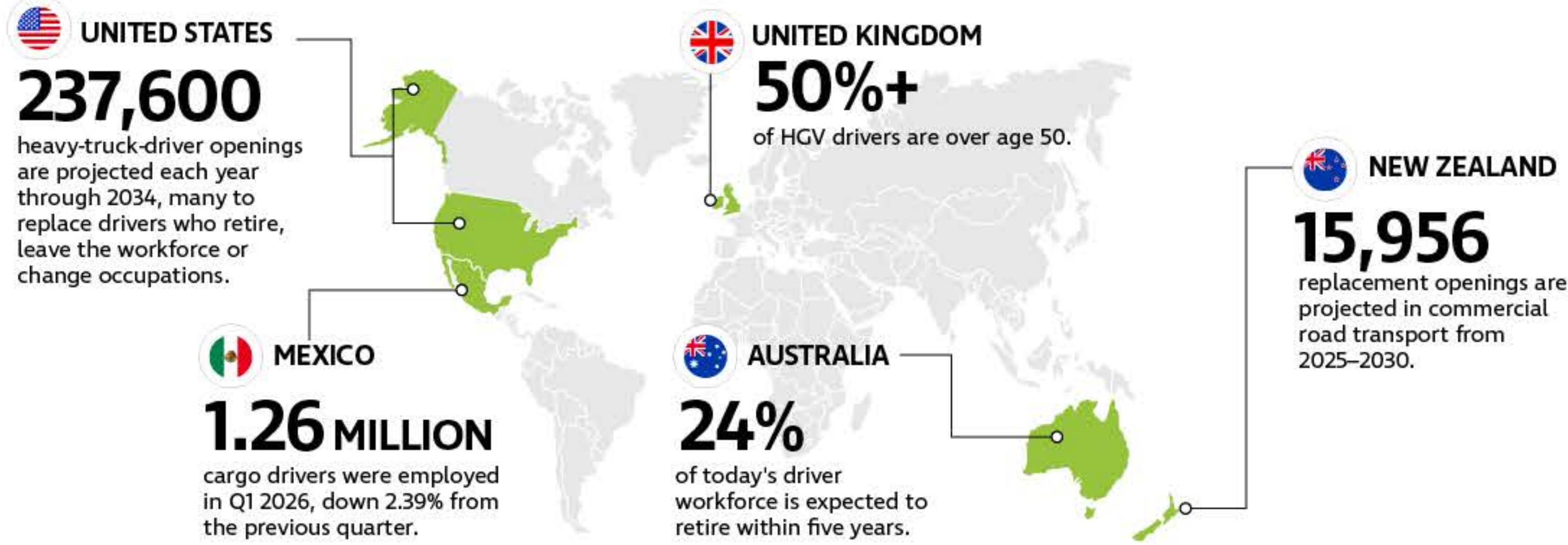
# YOU CAN'T RECRUIT YOUR WAY OUT OF THE DRIVER SHORTAGE

**2.9 MILLION**  
Truck-Driver Positions Remain  
**UNFILLED** Across 18  
Global Markets

Driver shortages have become a structural workforce challenge.

The shortage reached its highest recorded level in 2025, even as freight demand softened.

## The Driver Workforce Is Under Pressure Around The World



## RECRUITING IS ONLY HALF THE EQUATION

More drivers will need to be recruited. But fleets also need to keep the experienced drivers they already have.



**YOU CAN'T  
CONTROL THE  
SIZE OF THE AVAILABLE  
DRIVER  
WORKFORCE.**

**YOU CAN  
CONTROL  
THE DRIVER  
EXPERIENCE.**

## WHAT WOULD ENCOURAGE DRIVERS TO STAY?

### Protection

**30%**

of drivers say that safety technology being used to protect them, not just watch them, would encourage them to stay.

### Recognition

**37%**

of drivers say more recognition for good driving is a significant factor keeping them at their company.

### Support

**33%**

of drivers list fair and supportive management as a top factor encouraging them to stay with their fleet.

## 01 - Launch

**BUILD TRUST BEFORE THE FIRST COACHING CONVERSATION**

**74%**

of properly onboarded drivers view subsequent coaching and feedback as **highly effective**.

**19%**

That falls to just 19% among drivers who felt their initial preparation was lacking.

**1 IN 5**

drivers experienced a technology rollout with little or no communication from management.

### TAKEAWAY:

Prepare drivers for what the technology does, why it's being introduced and how it will support them.

## 02 - Transparency

**TURN MONITORING INTO TRANSPARENCY**

**47%** of drivers say easier access to their own safety data would improve trust.

**45%** of drivers cite concerns about being monitored as a challenge following technology implementation.

**24%** of drivers report confusion about how the system is meant to work.

### TAKEAWAY:

Clear data rules and greater visibility can help turn monitoring into protection.

## 03 - Coaching

**MAKE COACHING SOMETHING DRIVERS VALUE**

52% of drivers say detailed performance breakdowns and visible scorecard improvement have the greatest impact on their driving style. Just 21% say the same about financial bonuses.

**52%**

Driver Scorecard  
Compliance 6

**21%**

Financial Incentive

### REFRAME THE PROCESS



**DISCIPLINE → DEVELOPMENT**

Coaching should focus on improving drivers, not punishing them.



**MONITORING → SUPPORT**

Safety systems should protect drivers, not just observe them.



**ASSUMPTION → PROOF**

Feedback should be grounded in data and video evidence, not guesswork.

## 04 - Real-Time Support

**SUPPORT DRIVERS BEFORE RISK ESCALATES**

**56%** of drivers with real-time in-cab coaching rarely experience a near miss, compared with

**47%** without real-time alerts.

**19%**

Drivers are **19% LESS LIKELY** to face a near miss with real-time feedback.

### TAKEAWAY:

Timely feedback helps drivers correct risky behavior before it becomes a major incident.

## 05 - Proof

**VIDEO CAN HELP CLOSE THE FAIRNESS GAP**

60% of drivers report **fair and consistent feedback when video and data are incorporated into coaching**, compared with 46% without video.

**60%** With Video and Data

**46%** Without Video and Data

**40%**

Drivers are **40% MORE LIKELY** to perceive coaching as very effective when video and data are included.

### TAKEAWAY:

Objective evidence can remove ambiguity and strengthen perceptions of fairness.

## FIVE PILLARS FOR A BETTER DRIVER EXPERIENCE

Five key pillars can improve driver acceptance and motivation around safety technology.



## RETENTION STARTS WITH THE EXPERIENCE YOU CAN CONTROL

The global driver shortage isn't something any individual fleet can solve. But fleets can control how drivers experience safety technology, how they're coached, whether they trust the data being used and whether feedback feels designed to support their success.

**DRIVER TRUST** ✓  
**SAFER PERFORMANCE** ✓  
**RETENTION** ✓

